

Wissenschaftliches Institut für Infrastruktur und Kommunikationsdienste

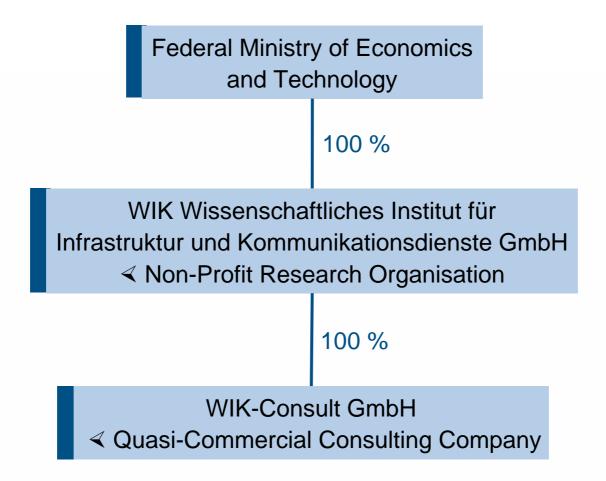
# Science meets Consulting ...



## **WIK-Characteristic Highlights**

- Independent research and consultancy organisation
- Focus on policy and regulation of network industries
- 25 years of experience
- 35 professionals, mainly economists
- ~ 60 % of consultancy revenues outside of Germany
- Comprehensive network of partners
- Worldwide footprint with a clear focus on Europe
- Major client in 2007: EU Commission

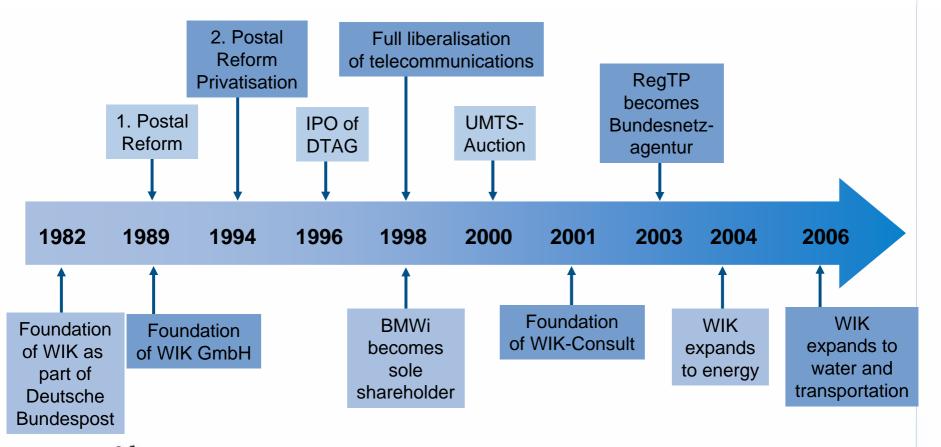
### **Structure of WIK**





### **Development of WIK**

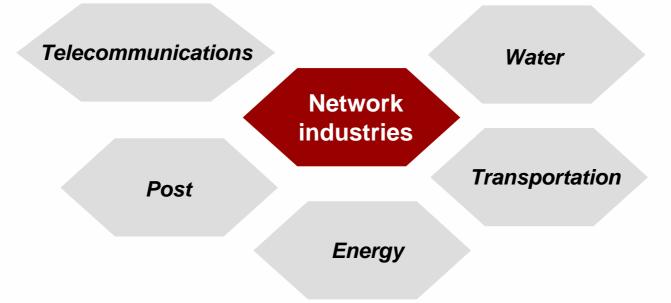
From public Research Institute to a scientific Research and Consultancy Organisation: Development of WIK reflects development of telecommunications markets in Germany





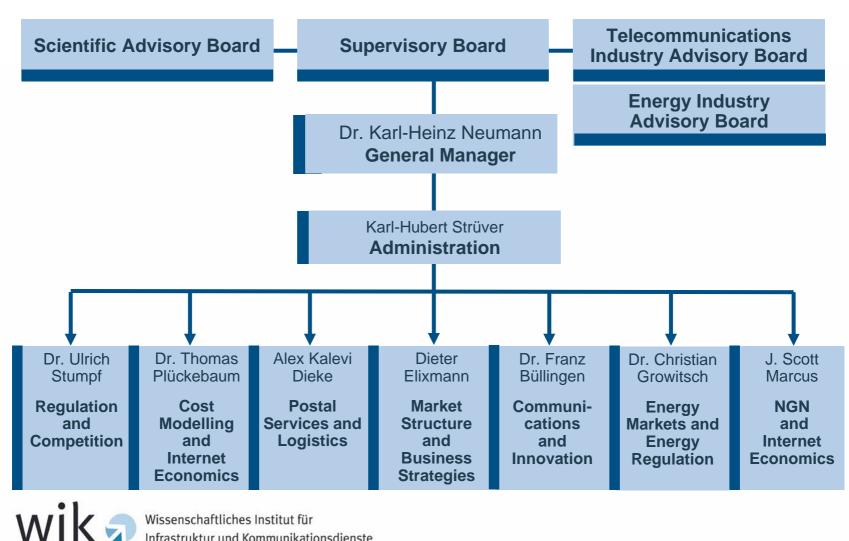
### **Our Focus: Network Industries**

#### **From Telecommunications to Network Industries**





### Organisation



### Supervisory Board of WIK

#### Dr. Peter Knauth (Chairman)

Federal Ministry of Economics and Technology

#### Matthias Kurth (Deputy Chairman)

President of the Federal Network Agency for Electricity, Gas, Telecommunications, Post and Railway

#### Dr. Carsten Kreklau (Representative of the Industry Advisory Boards)

Member of the Management of Federation of German Industries (BDI) Dr. Dieter Mentz

Federal Ministry of Economics and Technology Prof. Dr. Arnold Picot (Representative of the Scientific Advisory Board)

Ludwig-Maximilians-University Munich

### **Scientific Advisory Board of WIK**

Prof. Dr. Helmut M. Dietl University of Zurich	Prof. DrIng. Jörg Eberspächer Technical University Munich	Prof. Dr. Ludwig Gramlich Technical University Chemnitz	Prof. Dr. Justus Haucap Ruhr-University Bochum	
Prof. Dr. Christian von Hirschhausen Technical University Dresden	Prof. Dr. Michael Kleinaltenkamp Free University Berlin	Prof. Dr. Arnold Picot Ludwig-Maximilians University Munich	Prof. Dr. Reinhard Ricker Johannes-Gutenberg- University Mainz	
<b>Prof. Dr.</b> <b>Franz Jürgen Säcker</b> Free University Berlin	Prof. Dr. Christoph Weber University Duisburg-Essen	Prof. Dr. Carl-Christian von Weizsäcker Max-Planck-Institute for Research on Collective Goods Bonn	Prof. Dr. Bernhard Wieland Technical University Dresden	



### **Telecommunications Industry Advisory Board**

Harald Stöber (Chairman) Chairman of the Executive Board of Arcor AG & Co. KG	<b>Dr. Peter Broß</b> Head of Corporate Strategy, Giesecke & Devrient GmbH	Carl-Christoph Caselitz Chief Market Operations Officer, Nokia Siemens Networks GmbH & Co. KG	Thorsten Dirks Chief Executive Officer, E-Plus Mobilfunk GmbH & Co. KG	<b>Charles Fränkl</b> CEO, United Mobile Liechtenstein AG
<b>Peer Knauer</b> Chief Executive Officer, Versatel Holding GmbH	<b>Dr. Carsten Kreklau</b> Member of the Management of Federation of German Industries (BDI)	<b>René Obermann</b> Chairman of the Board of Deutsche Telekom AG	<b>Harald Rösch</b> CEO, HanseNet Telekommunikation GmbH	Peter M. Wagner
	<b>Christof Wahl</b> Managing Partner, MCH Management Capital Holding AG	Helmut Wörner President and CEO of Controlware GmbH	Alf Henryk Wulf Member of the Board, Alcatel-Lucent GmbH	

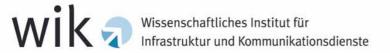


### **Focus: Regulation & Competition**

- Support of National Regulatory Authorities in the review of electronic communications markets susceptible to ex ante regulation.
- Implementation of regulatory measures (Reference Offers, non-discrimination, cost accounting and accounting separation, price control).
- International benchmarking and best practice analysis for regulatory parameters, competition intensity and market performance.
- Calculation of the cost of universal service obligations and allocation of contributions to a national universal service fund.
- Design of auction mechanisms for frequencies and licenses.
- Support in reforming spectrum policy (spectrum trading, administrative frequency pricing, liberalisation of spectrum usage).
- Support of firms in merger procedures in the electronic communications sector.
- Extensive training and workshops in all topics mentioned above.

### **Focus: Market Structures & Business Strategies**

- Analyses of market structure and development as well as business strategies.
- Analyses of market regulation and its effects on competition.
- Empirical demand estimation.
- International comparison, development of international benchmarks.
- Macroeconomic analyses for telecommunications and internet markets.
- (Migration strategies towards) "Next Generation Networks".
- Forecast modelling.

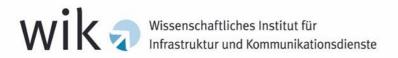


## Focus: Cost Modelling & Internet Economics (1)

- Development and implementation of analytical cost models. These can be used to calculate the long run incremental costs of post and telecommunication networks as a basis of regulatory decision making (price regulation and assessment of the proof of costs delivered by the operators).
- Consulting services on interconnection services.
- Consulting services on unbundled network access.
- Analyses of cost structures and telecommunication networks.
- Cost studies of network services.
- Costs of NGN and NGA.

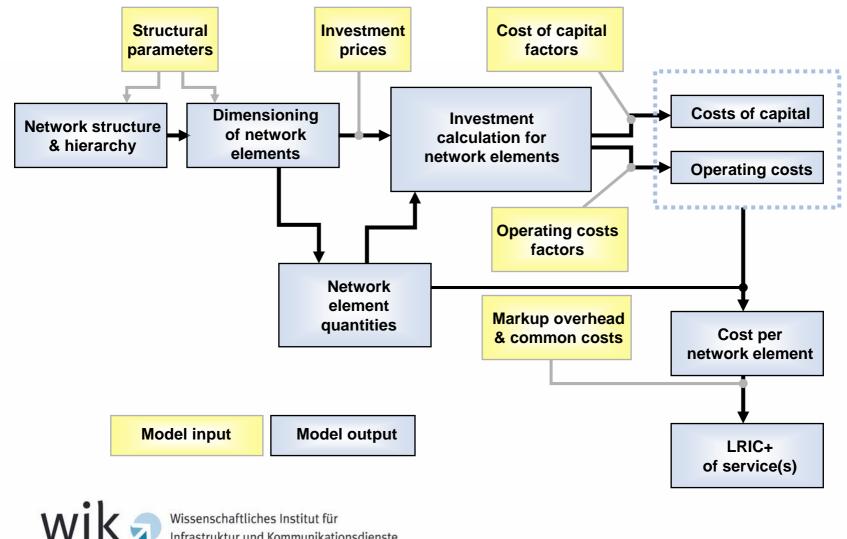
### Focus: Cost Modelling & Internet Economics (2)

Analytical Cost Model	Analytical Cost Model	Analytical Cost Model
for the Subscriber	for the	for
Access Network	Core Network	Mobile Networks
Analytical Cost Model	Analytical Cost Model	Analytical Cost Model
for the	for	for the
Broadband Network	Colocation Services	NGN Backbone



### Focus: Cost Modelling & Internet Economics (3)

WIK Analytical Cost Model for the Subscriber Access Network



### **Focus: NGN & Internet Economics**

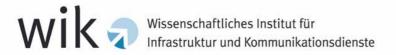
- Network interconnection (including PSTN, NGN and Internet; Europe and the U.S.).
- Regulation in a converged or NGN environment (including VoIP).
- International comparative analysis of markets and of legal and regulatory institutions (especially Europe and the U.S.).
- Security, trust and privacy for electronic communications networks.
- Spectrum management policy.
- Cable networks: market analysis, evolution to triple play.
- Data network design; capacity planning and performance analysis; and operations and management.
- Network neutrality.

### **Focus: Communications & Innovation**

- Analyses with respect to the diffusion and adaptation of new applications and services of the telecommunication and media industry.
- Benchmarking and country studies.
- Forecasts focusing on telecommunication network infrastructure as well as the development of the demand for services.
- Technology assessment with respect to the implications of the information society.
- Analyses of the market structure and market potential especially focusing on IT security, e-commerce, m-commerce.
- Innovation and evaluation research.
- Empirical social surveys and opinion polls in the telecommunication sector.
- IPTV and broadband developments.

## Focus: Energy Markets & Energy Regulation

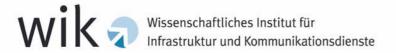
- Regulation of national and international energy markets.
- Application of benchmarking and analytical cost models.
- Current issues in the context of third party access to energy networks (e.g. unbundling, balancing conditions).
- Investment strategies in regulated industries.
- Options for the measurement of quality and security of supply in energy markets.
- Markets for primary energy.
- ICT in energy markets.



## Focus: Water & Transport (1)

### Main areas of research and consulting in water and sewerage

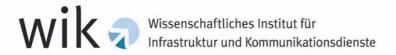
- Analysis of competition concepts for water markets.
- Theory and practice in price and quality regulation for water markets.
- Accounting separation and cost modelling.
- Tariff modelling for water companies.
- Efficiency and productivity analysis.
- International benchmarking for water markets.



## Focus: Water & Transport (2)

### Main areas of research and consulting in transport

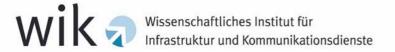
- Regulatory and competition policy analyses of the transport sector.
- Regulation of rail network access.
- Analysis of transport infrastructure costs and calculation of rail infrastructure charges.
- Vertical integration and competition in railway markets.
- Market analyses of the transport sector with a focus on railway markets.



## Focus: Postal Services & Logistics (1)

### Regulation and competition policy in the postal sector

- Universal service regulation.
- Accounting separation and cross subsidies.
- Cost modelling in letter markets.
- Mechanisms for price regulation.
- Downstream network access (worksharing).
- Quality of service targets and monitoring.



### Focus: Postal Services & Logistics (2)

### Market analysis

- International benchmarking for postal and logistics markets.
- Development of demand for postal services.
- Estimations of market size and market potential.

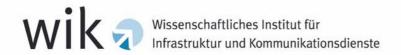
#### International postal policy

- Postal policy in the European Union.
- Reform of the Universal Postal Union (UPU).
- Review of postal legislation and sector strategies.

### Some recent and typical projects (1)

**Regulation & Competition** 

- Regulatory Authority of Romania (ANRCTI): Review of electronic communications markets susceptible to ex ante regulation (2007-2008).
- European Commission: IPTV in the context of e-communications regulation (2007-2008).
- Regulatory Authority of Germany (BNetzA): Auction design for 3,5 GHz Broadband Wireless Access frequencies (2006).
- Regulatory Authority of Turkey (Telekomünikasyon Kurumu): Design of Regulations of Market Entry and Licensing (2004).



### Some recent and typical projects (2)

**Market Structures & Business Strategies** 

- Study for the European Commission on the regulation of Voice over IP in Europe (2007–2008).
- Study for the European Commission on the impact of broadband on growth and productivity, in cooperation with MICUS Management Consulting, Düsseldorf (2007–2008).
- Study for the European Commission on the impacts of IST-RTD on key strategic objectives related to growth and jobs, in cooperation with RAND Europe (2007–2008).
- Study for the National Communications Authority Hungary (NCAH) about the regulation of Next Generation Networks (NGN) (2007).
- Study for the German network operator HanseNet on Possibilities and Prerequisites of a FTTx Strategy in Germany (2007).
- Studies for a German carrier on the development of the market volume for wholesale services until 2010 (2004–2006).

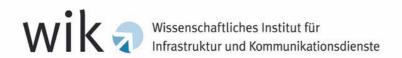
### Some recent and typical projects (3)

**Cost Modelling & Internet Economics** 

- Regulatory Authority of Switzerland (BAKOM)
  - ULL bottom-up model, 2005
- Group of German operators
  - Price Margin Squeeze and consistency for DSL, IP-Bitstream and LLU products, 2008
- Australian Competition and Consumer Commission (ACCC)/Australia
  - Mobile network cost model for Australia, 2006
- Telefónica/Germany
  - Efficient cost for leased lines in Germany, based on a LRIC bottom up cost model, in comparison with the regulated rates, 2008
- Fastweb/Italy
  - Analysis and improvement of the AGCOM (Italian regulatory authority) costmodel for termination rates in NGN in Italy, 2008

### Some recent and typical projects (4) NGN & Internet Economics

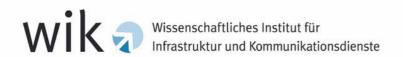
- Study for the European Commission on "Optimising the Use of the Radio Spectrum by the Public Sector in the European Union" (ongoing).
- Study for the European Commission on "The Future of IP Interconnection" (2007/08).
- Study for the Deutscher Kabelverband on "Cable Internet in Germany" (2006).



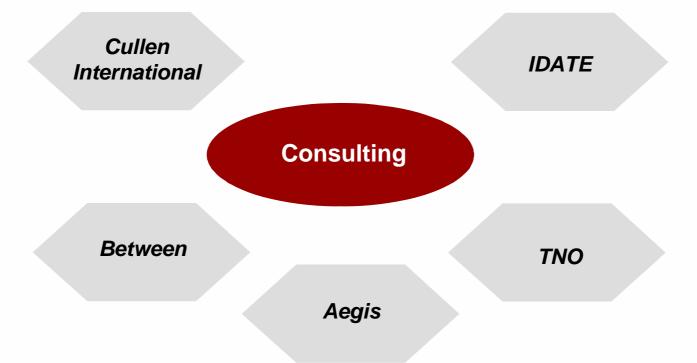
## Some recent and typical projects (5)

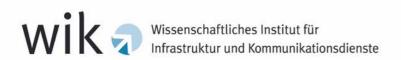
**Communications & Innovation** 

- Evaluation, scientific monitoring and output transfer "SimoBIT -Secure mobile IT applications for adding value in small and medium sized companies and administration". SimoBIT is a R&D-Competition conducted by BMWi (Federal Ministry of Economics and Technology) (2008–2011).
- Expertise for the Federal Ministry of Economics and Technology: The Digital Dividend (2006).

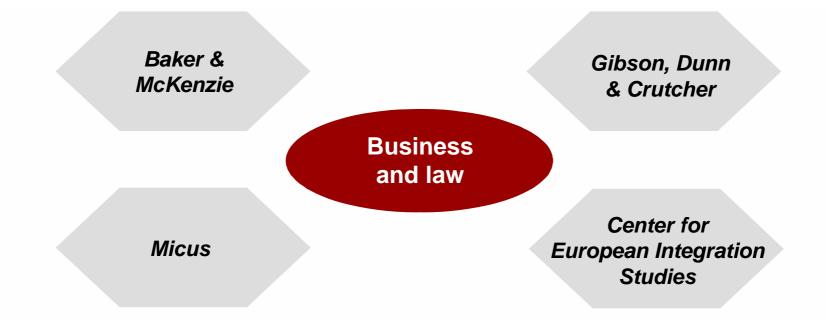


### **Cooperation and Network Partners (1)**

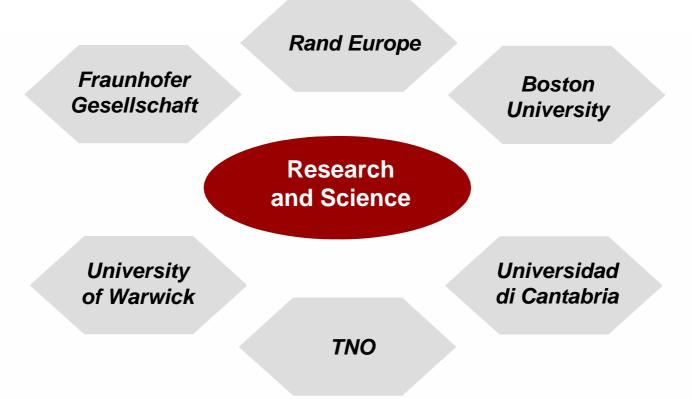


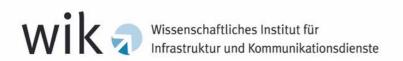


### **Cooperation and Network Partners (2)**



### **Cooperation and Network Partners (3)**









### **Our Clients (2)**

"In regulated Industries there is a lot of incumbent's economics and a lot of new entrants' economics. WIK stands for public interest economics."

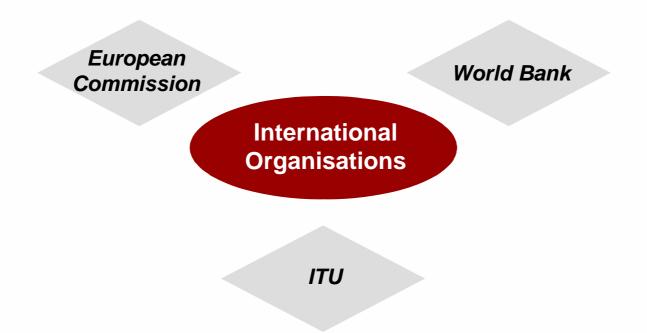


Prof. Eli Noam

Director of Columbia Institute for Tele-Information, New York

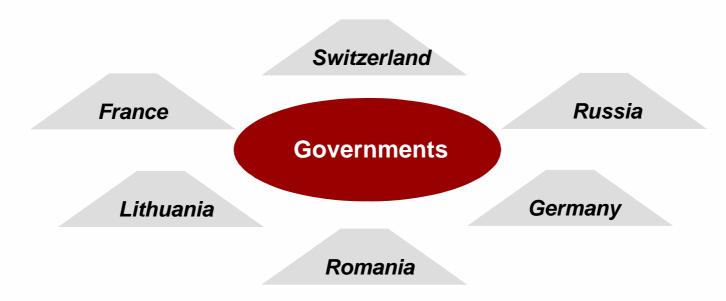


### **Our Clients (3)**



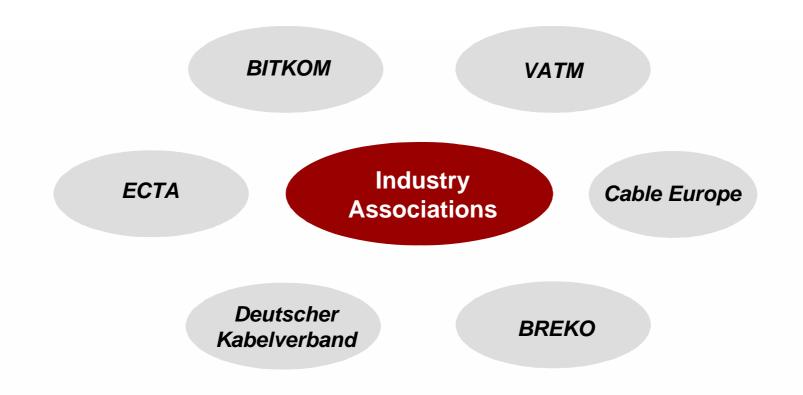


### **Our Clients (4)**



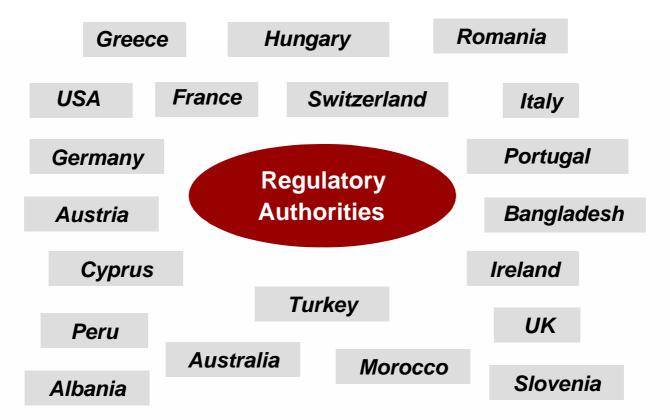


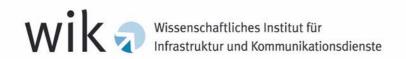
### **Our Clients (5)**



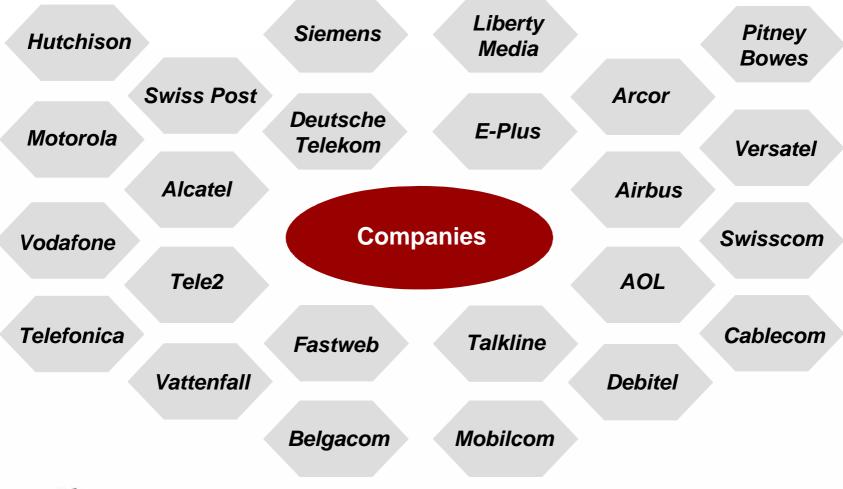


### **Our Clients (6)**



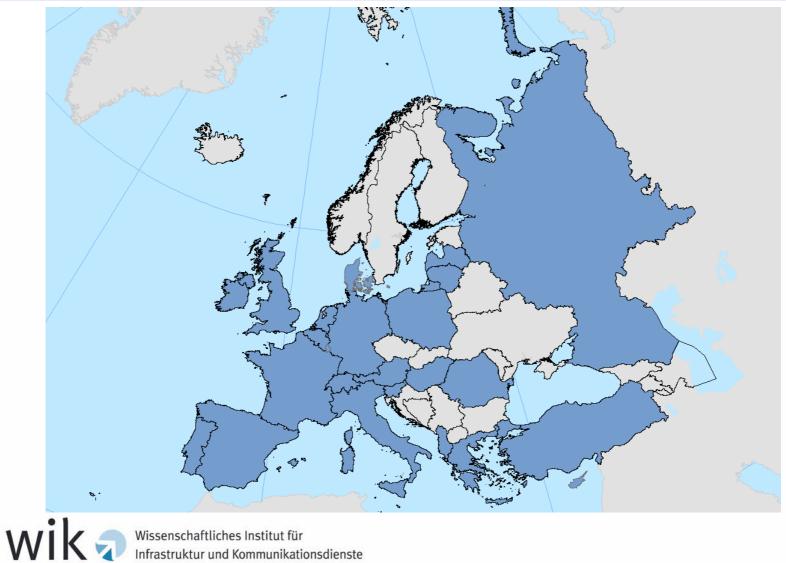


### **Our Clients (7)**

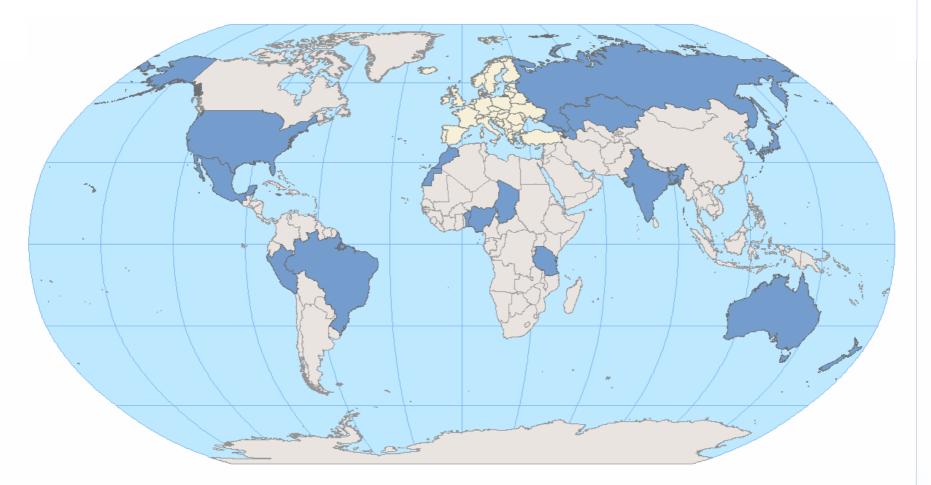


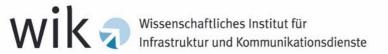


### **Our European Footprint**



### **Our Worldwide Footprint**





### **WIK & WIK-Consult Turnover**

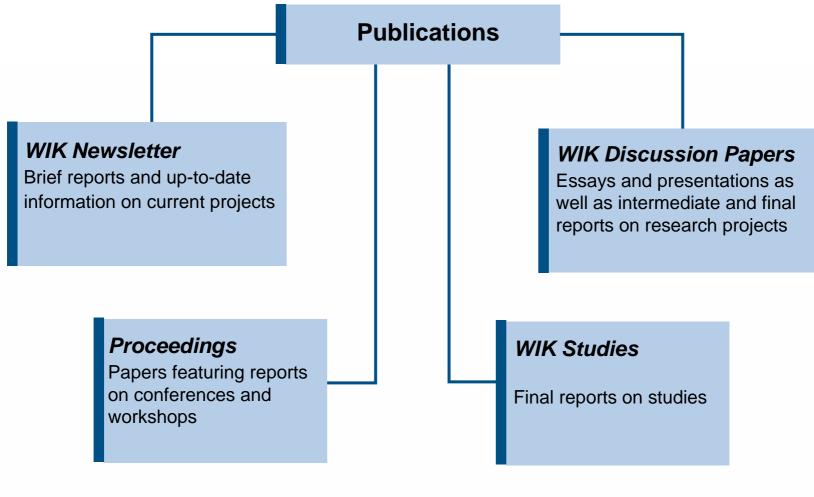
	2001	2002	2003	2004	2005	2006	2007
Turnover (€)	2.927.450	3.077.150	3.742.150	3.855.478	4.069.970	4.363.940	4.245.436
Growth rate	22,0 %	5,1 %	21,6 %	3,0 %	5,6 %	7,2 %	-2,7 %
Employees Professionals	22	22	24	27	27	27	33
Total	32	33	35	38	39	39	46



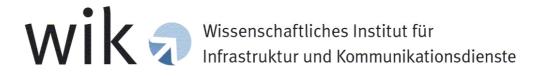
### Conferences 2006 - 2008

- Conference "Review of the European Framework for Electronic Communications", Bonn, April 24 – 25, 2008
- Conference "Network Neutrality Implications for Europe", Bonn, December 3 – 4, 2007
- 2nd Black Sea and Caspian Regulatory Conference: "Advancing in Telecommunications Regulation", Istanbul, June 22 – 23, 2007
- VDSL Conference: "The Way to Next Generation Access Networks", Bonn, March 21 – 22, 2007
- Conference "Improving the Regulatory Framework for Electronic Communications: Challenges for the Next Decade", Breslau, October 18 – 20, 2006
- 1st Black Sea and Caspian Regulatory Conference: "Advancing in Telecommunications Regulation", Istanbul, May 25 – 27, 2006
- Bill and Keep Workshop, Bonn, April 4 5, 2006
- Conference "NGN and Emerging Markets Investment, Infrastructure and Innovation", Königswinter, December 5, 2005

### **Publications**







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